



**FORTINET®**

# Ciberseguridad para TO en Energía y Utilities

LATAM – OTCI  
Ivo Faria





# Conceptos de Seguridad TO

## Visión General

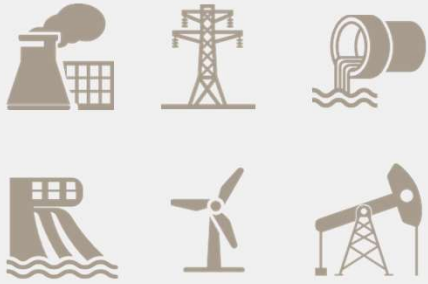
Protección de OT



# Tecnología Operativa (TO):

Más que una tecnología, TO no es un segmento... es un conjunto de verticales

Energía, Minería  
y Utilities



Transporte  
y Logística



Agronegocios y  
Medio Ambiente



Manufactura  
y Industria



Salud y  
Hospitales



Infraestructura,  
Edificios y Ciudades  
Inteligentes

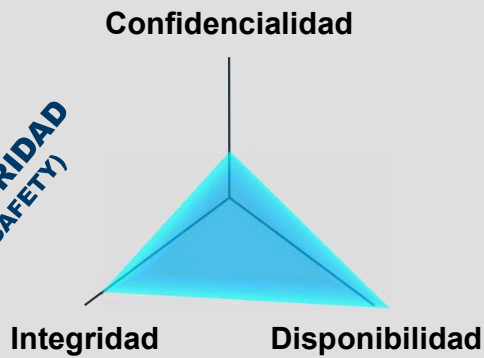


# TI y TO Tienen Perspectivas Distintas

## Prioridades

TO

**SEGURIDAD**  
(SAFETY)

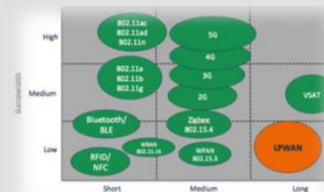


## Normas



**Purdue Model**

## Connectividad



Satélite / RF PmP /  
LTE / 5G / LPWAN

## Protocolos y Equipos



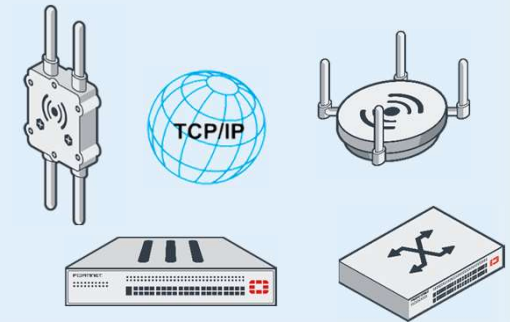
PLC / SCADA  
HMI / DCS

TI

**SEGURIDAD**  
(SECURITY)



**OSI Model**



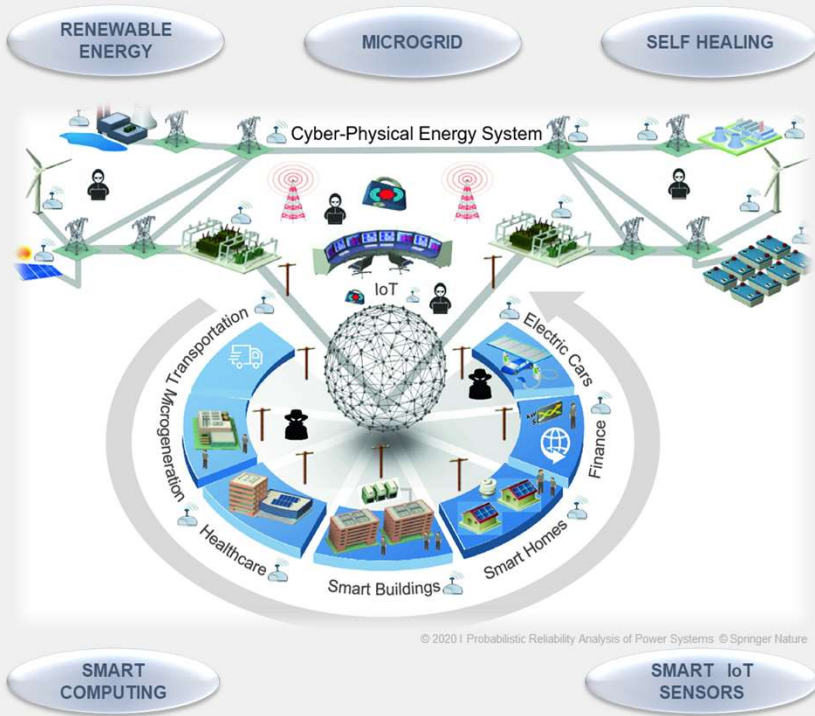


# Infraestructura inteligente para TO

Smart Infrastructures – Infraestructura crítica inteligente



# Infraestructuras Críticas y Inteligentes



Infraestructura Tecnológica/Comunicación



Sistemas y Seguridad



Dispositivos y Equipos

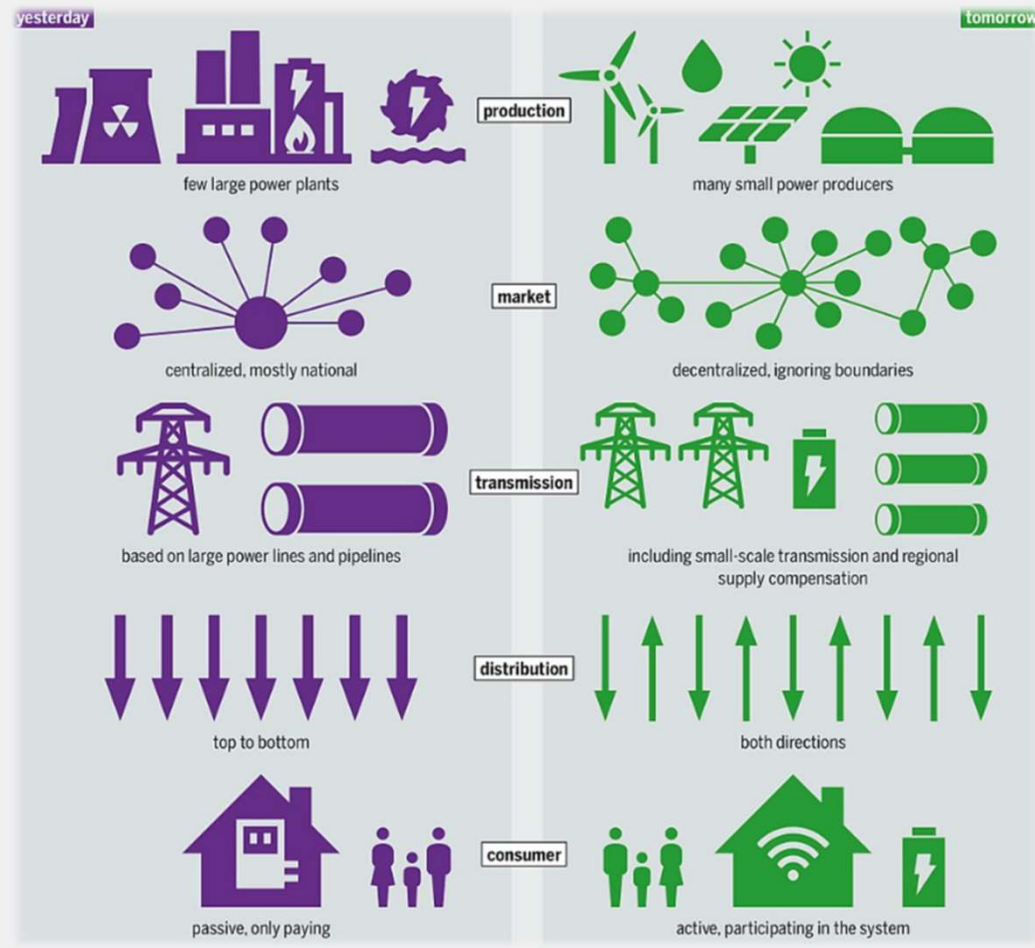
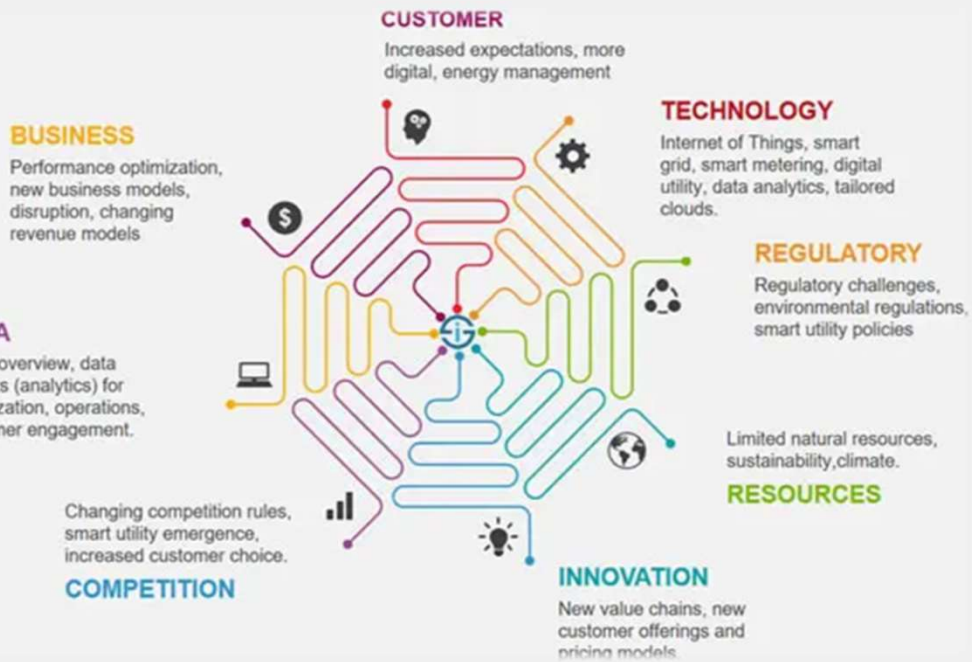
Comunicación

Sistemas de Control/Gestión

Entrenamiento de Personal



# Energía: el paradigma esta cambiando



# Smart Grids - Arquitecturas

Comunicación de redes inteligentes y arquitecturas en capas

*E. Ancillotti et al./Computer Communications 36 (2013) 1665-1697*

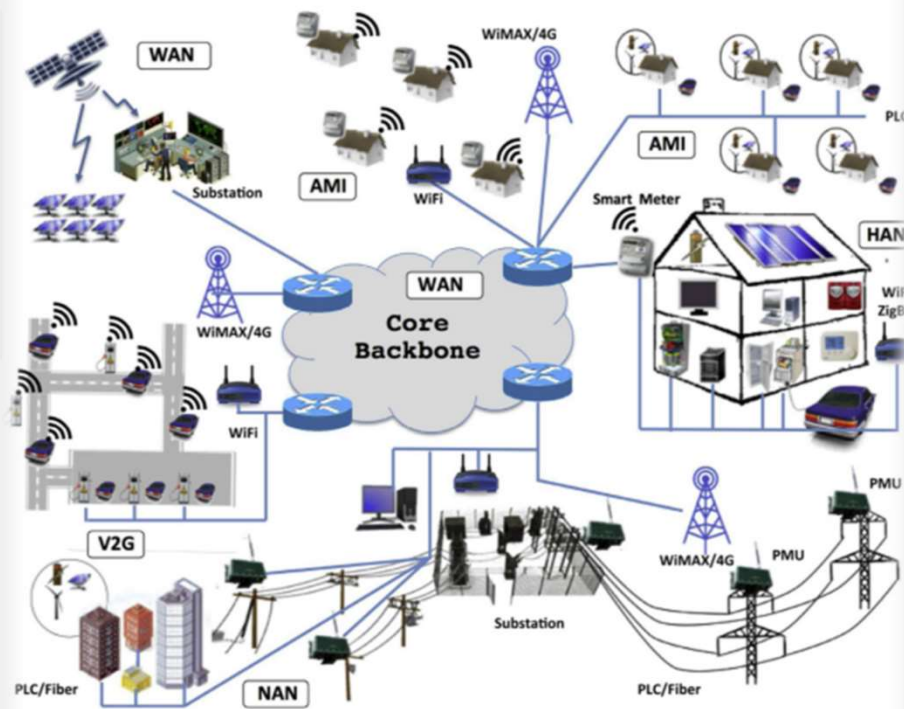
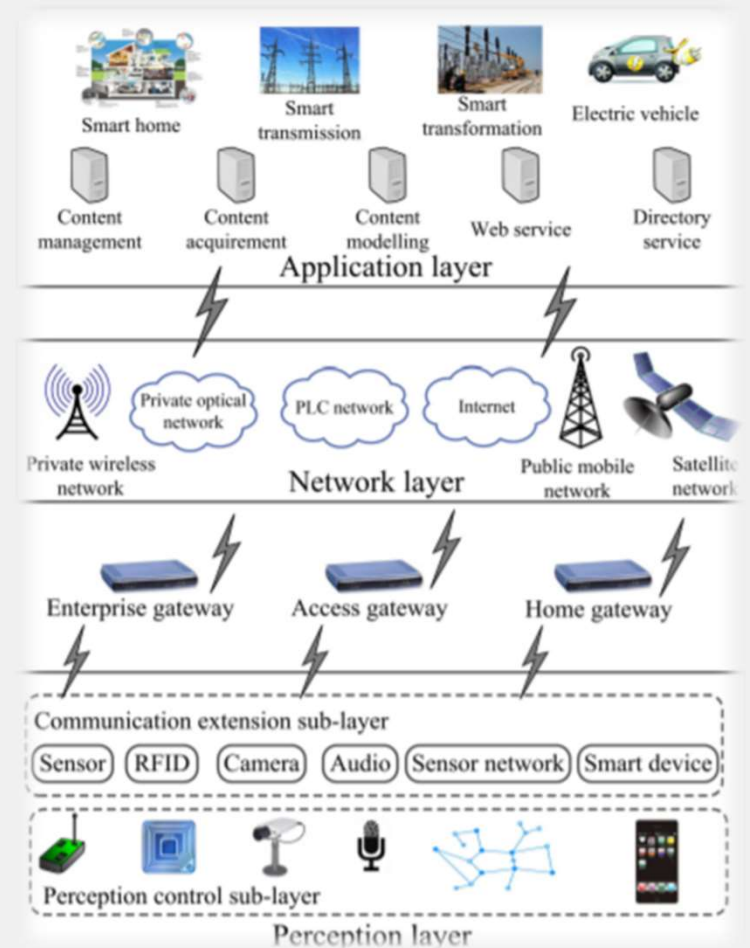


Fig. 5. An example of an end-to-end communication infrastructure for smart grids.





# Smart Grids – Arquitecturas y Estándares

## Defense-in-Depth Cybersecurity Approach

### NIST CSF – High Level Security Requirements

- ID.AM Asset Management
- ID.BE Business Environment
- ID.GV Governance
- ID.RA Risk Assessment
- ID.RM Risk Management Strategy
- ID.SC Supply Chain Risk Management
- PR.AC Identity Management and Access Control
- PR.AT Awareness and Training
- PR.DS Data Security
- PR.IP Information Protection Processes and Procedures
- PR.MA Maintenance
- PR.PT Protective Technology
- DE.AE Anomalies and Events
- DE.CM Security Continuous Monitoring
- DE.DP Detection Processes
- RS.RP Response Planning
- RS.CO Communications
- RS.AN Analysis
- RS.MI Mitigation
- RS.IM Improvements
- RC.RP Recovery Planning
- RC.IM Improvements
- RC.CO Communications

### ISO 27001 – Security Controls

- Information Security Policies
- Organization of Information Security
- Human Resource Security
- Asset Management
- Access Control
- Cryptography
- Physical and Environmental Security
- Operations Security
- Communications Security
- System Acquisition and Maintenance
- Supplier Relationships
- Security Incident Management
- Business Continuity Management
- Compliance

### NERC CIP

- CIP-005 - Electronic Security Perimeter
- CIP-007 - Prevention of Malicious Code
- CIP-008 - Incident Response
- CIP-010 - Change Management
- CIP-013 - Supply Chain Management



### IEC 62443 Protection Levels

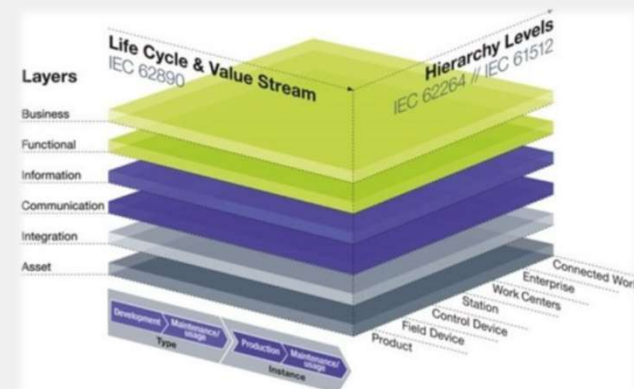
#### Protection Levels

- SL 0 No specific requirements or security protection necessary
- SL 1 Protection against casual or coincidental violation
- SL 2 Protection against intentional violation using resources, generic skills and low motivation
- SL 3 Protection against intentional violation using moderate resources, IACS-specific skills and moderate motivation
- SL 4 Protection against intentional violation using moderate resources, IACS-specific skills and high motivation

#### Foundational Requirements (FRs)

- FR1 Identification and authentication control (IAC)
- FR2 Use control (UC)
- FR3 System integrity (SI)
- FR4 Data confidentiality (DC)
- FR5 Restricted data flow (RDF)
- FR6 Timely response to events (TRE)
- FR7 Resource availability (RA)

Component	Name
CIP-002-5.1	BES Cyber Security Categorization
CIP-003-8	Security Management Control
CIP-004-6	Personnel and Training
CIP-005-6	Electronic Security Perimeter(s)
CIP-006-6	Physical Security of BES Cyber Systems
CIP-007-6	System Security Management
CIP-008-5	Incident Reporting and Response Planning
CIP-009-6	Recovery Plans for BES Cyber Systems
CIP-010-3	Configuration Change Management and Vulnerability Assessments
CIP-011-2	Information Protection
CIP-012-1	Communications Between Control Centers
CIP-013-1	Cyber Security - Supply Chain Risk Management
CIP-014-2	Physical Security



AMI 4.0 (Reference Architecture Model I4.0) by ZVEI [75].

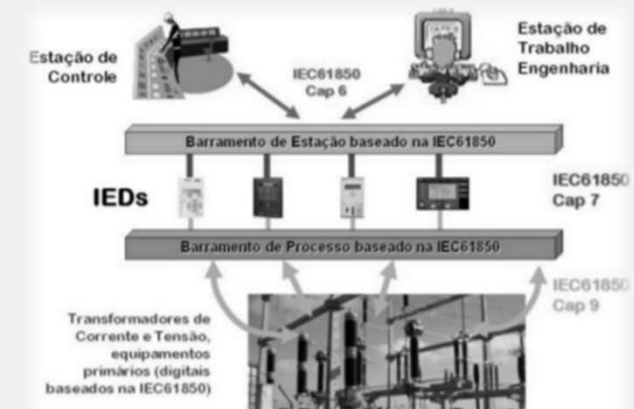


Figura 2: SAS conforme a IEC 61850



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<https://www.scip.org/journal/paperinformation.aspx?paperid=91158>

# Arquitecturas y Estándares

## Defense-in-Depth Cybersecurity Approach

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### IEC 62443 Protection Levels

Protection Levels	Foundational Requirements (FRs)
SL 0 No specific requirements or security protection necessary	
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SL 2 Protection against intentional violation using resources, generic skills and low motivation	FR1 Identification and authentication control (IAC) FR2 Use control (UC)
SL 3 Protection against intentional violation using moderate resources, ICS-specific skills and	FR3 System integrity (SI) FR4 Data confidentiality (DC) FR5 Restricted data flow (RDF) FR6 Timely response to events (TRE) FR7 Resource availability (RA)
SL 4 Protection against intentional violation using moderate resources, ICS-specific skills and	

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CIP-002-5.1	BES Cyber Security Categorization
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CIP-014-2	Physical Security



**Effective Implementation of the NIST Cybersecurity Framework with Fortinet**  
(Companion Piece to “[Security by Design: A Systems Road Map Approach](#)”)

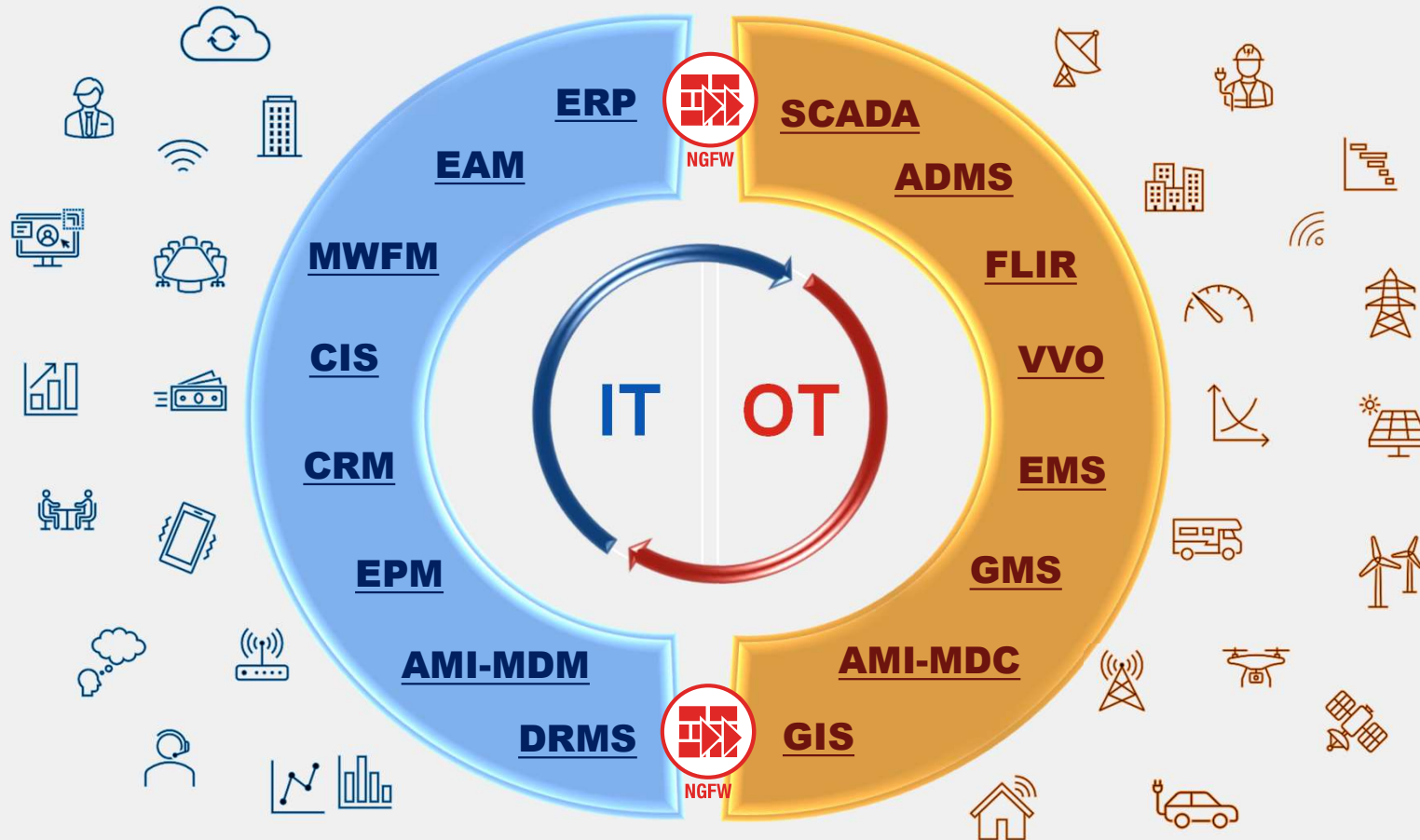
**How to Use NERC-CIP: An Overview of the Standards and Their Deployment with Fortinet**  
(Companion piece to “[Implementation Guide for Vendors and Integrators Working in NERC-CIP Environments](#)”)

**Implementation Guide for Vendors and Integrators Working in NERC-CIP Environments**  
(Companion Piece to “[How to Use NERC-CIP: An Overview of the Standards and Their Deployment with Fortinet](#)”)

**Effective ICS Cybersecurity Using the IEC 62443 Standard**  
(Companion piece to “[Managing ICS Security With IEC 62443](#)”)



# OTCI – Convergencia IT x OT





# ¿ Por qué ciberseguridad para OT y IoT?

Tendencias de comunicación y cumplimiento de OT/IoT



# Intrusiones: parte del nuevo normal

Y afectan la productividad, los ingresos y la seguridad física



## 9 out of 10

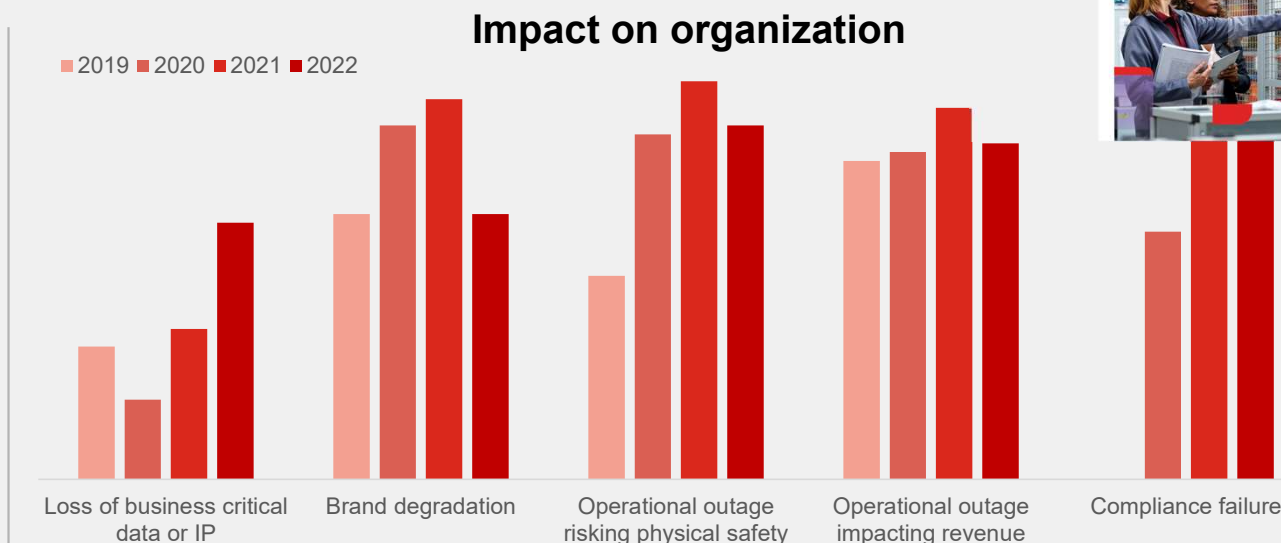
OT organizations experienced at least one intrusion in the past year and **78% had 3 or more intrusions**, which is up from the results in 2021.

**61%** de las intrusiones afectaron a los sistemas de TO

**90%** de las intrusiones tardaron horas o más para restablecer el servicio

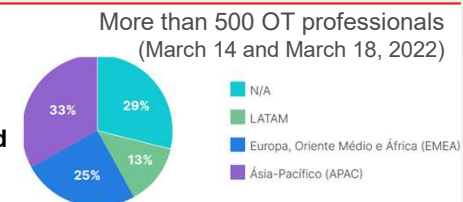
## Top-tier organizations are...

...likely to have centralized visibility, use **network access control** and have **security tracking and reporting** in place.



**32%** more likely to have their SOC monitor and track OT security.

Data is from Fortinet's **2022 State of Operational Technology and Cybersecurity Report**

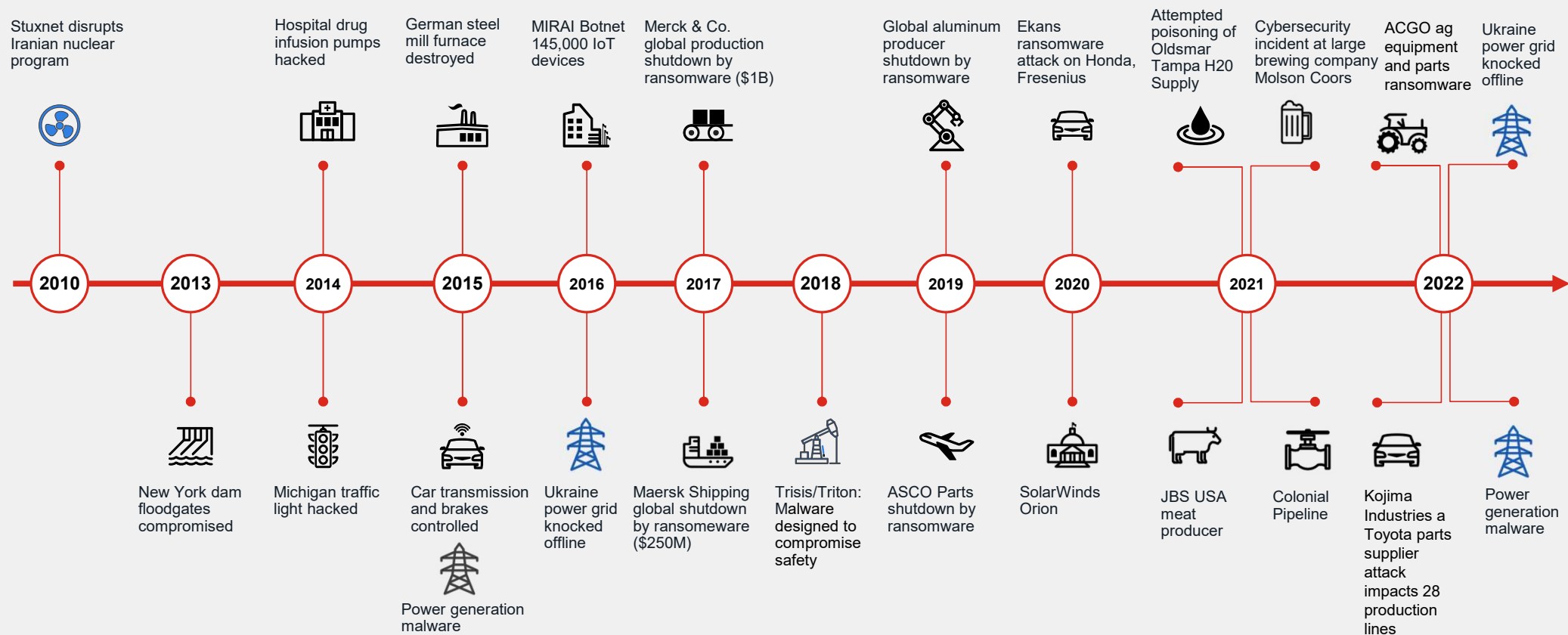


Source: [Fortinet's 2022 State of Operational Technology and Cybersecurity Report](#)



# Ataques a la Infraestructura OT & IoT

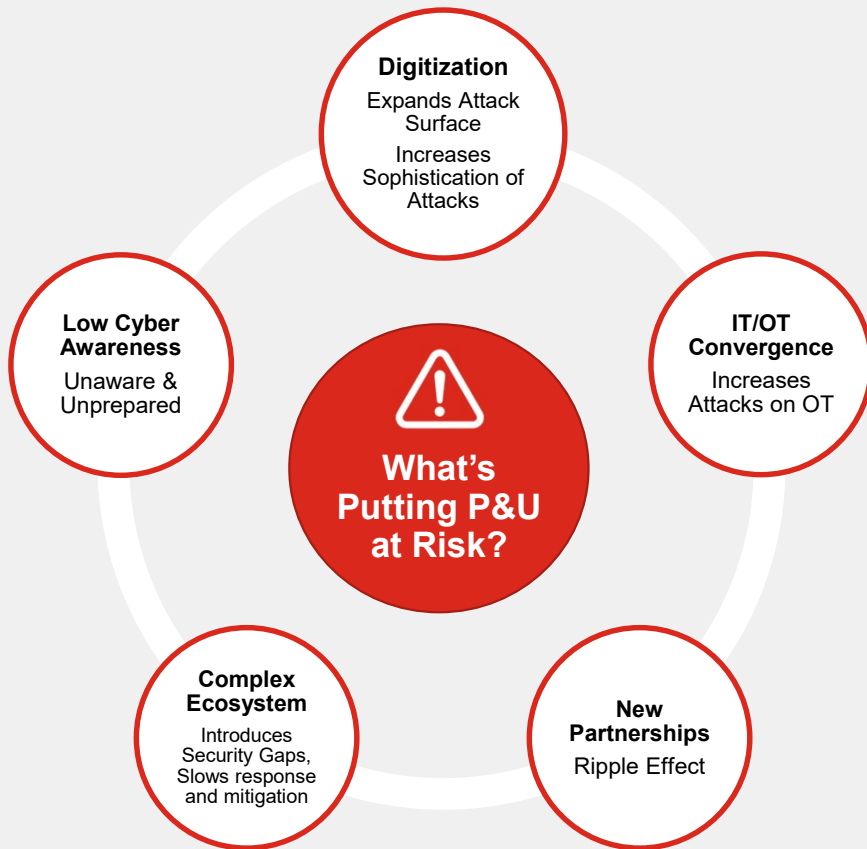
El Riesgo es Real



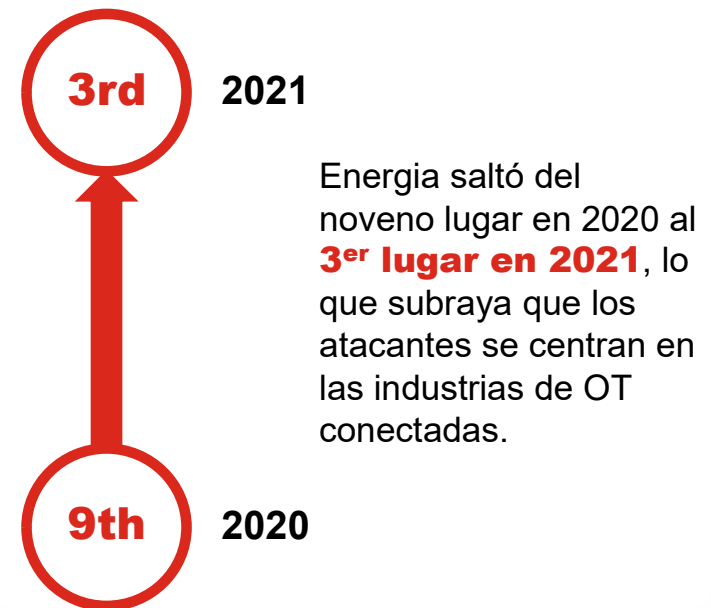
OT targeted attacks

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# Aumento de los ataques cibernéticos



## Industria más atacada



April 2021

The U.S. government announces a new effort to protect power and utilities and in particular their industrial control systems (ICS), from cyberattacks.



# Desafío: Protección de la Tecnología Operativa

Habilitando la convergencia de TO y TI



- La **superficie de ataque** para los activos cibernéticos se está **expandiendo** a medida que disminuye la dependencia de la protección de espacios aéreos con las iniciativas de transformación digital que impulsan la **convergencia** de la red de TI y TO.
- Requisitos de **acceso remoto** para terceros y empleados que causan **riesgos adicionales**.
- La mayoría de los sistemas de control industrial carecen de **seguridad por diseño**.
- Aumento de la adopción de **nuevas tecnologías**, como 5G, IoT y la nube.
- La **confianza** de los propietarios de activos en los OEMs y los SIs **expone** los sistemas críticos a riesgos adicionales.





# Marco Regulatorio - Ciber Seguridad en LATAM

## Brasil – RO.CB.BR.01

- Publicado en la primera semana de julio de 2021;
- Entrada en vigor el 7 de julio de 2021
- Más simple que NERC-CIP
- 3 olas definidas para la implementación

ONS  
Manual de Procedimentos de Operação - Módulo 5 - Submódulo 5.13  
Controles mínimos de segurança cibernética para o Ambiente Regulado Cibernético

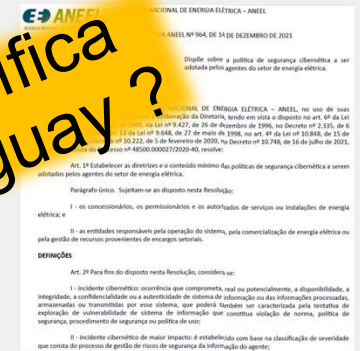
Item	Conteúdo	Revisão	Data	Validade
RO-CB-BR-01	00	4.3.13.1	06/07/2021	

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## Brasil – REN2021\_964

- Publicado a mediados de diciembre de 2021
- Entra en vigor el 7 de julio de 2021
- Establece un marco regulatorio o regulación específica para servicios críticos o sectores eléctricos



## Colombia – CNO 1347

- Basado en el artículo 12 de NERC-CIP
- Implementado en diferentes artículos
- Algunos artículos se retrasaron debido a la pandemia de COVID-19

Manual de Procedimientos de Operación - Módulo 5 - Submódulo 5.13  
Controles mínimos de segurança cibernética para o Ambiente Regulado Cibernético

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## Chile – Oficios 3377 and 11508

- También basado en NERC-CIP
- Publicado en julio de 2020
- Utiliza el artículo 12 de NERC-CIP, que ni siquiera se aplicó en América del Norte

El Coordinador Eléctrico Nacional publicó el documento "Estandar de Ciberseguridad para el Sector Eléctrico", de acuerdo a lo instruido por los Oficios N° 3377 del 25 de junio de 2018 y N° 11508 del 3 de junio de 2019 emitidos por la Superintendencia de Electricidad y Combustibles (SEC).

ANEXO 1 - Tabla Resumen de Requisitos y su Implementación

Estándar	Reqs.	Descripción	Impacto	Plazo	Estado
CIP-001 Control de Acceso	01	Procedimientos de revisión de acceso	A-M	6 meses	Implementado
	02	Procedimientos de revisión de acceso	A-M	6 meses	Implementado
CIP-002 Control de Configuración	01	Procedimientos de configuración	A-M	6 meses	Implementado
	02	Procedimientos de configuración	A-M	6 meses	Implementado
CIP-003 Control de Cambios	01	Procedimientos de cambios	A-M	6 meses	Implementado
	02	Procedimientos de cambios	A-M	6 meses	Implementado
CIP-004 Control de Incidentes	01	Procedimientos de incidentes	A-M	6 meses	Implementado
	02	Procedimientos de incidentes	A-M	6 meses	Implementado
CIP-005 Control de Vulnerabilidades	01	Procedimientos de vulnerabilidades	A-M	6 meses	Implementado
	02	Procedimientos de vulnerabilidades	A-M	6 meses	Implementado
CIP-006 Control de Respuesta	01	Procedimientos de respuesta	A-M	6 meses	Implementado
	02	Procedimientos de respuesta	A-M	6 meses	Implementado
CIP-007 Control de Recuperación	01	Procedimientos de recuperación	A-M	6 meses	Implementado
	02	Procedimientos de recuperación	A-M	6 meses	Implementado
CIP-008 Control de Información	01	Procedimientos de información	A-M	6 meses	Implementado
	02	Procedimientos de información	A-M	6 meses	Implementado
CIP-009 Control de Seguridad Física	01	Procedimientos de seguridad física	A-M	6 meses	Implementado
	02	Procedimientos de seguridad física	A-M	6 meses	Implementado





# El enfoque de Fortinet para ciberseguridad TO



# Fortinet Security Fabric

## AMPLIO

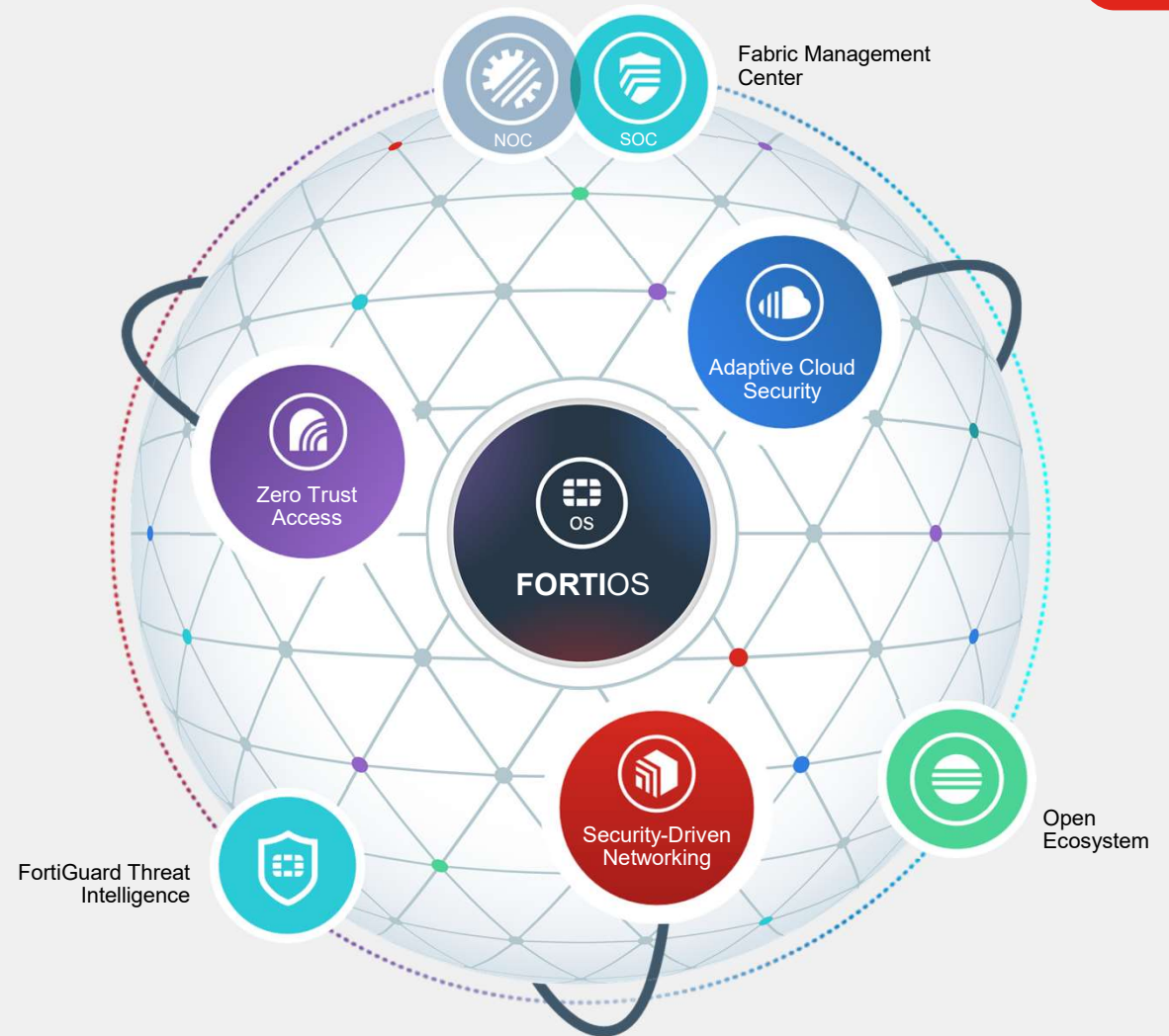
Visibilidad de toda la superficie de ataque digital para mejor manejo del riesgo

## INTEGRADO

Soluciones que reducen la complejidad de gestión y comparten inteligencia sobre las amenazas

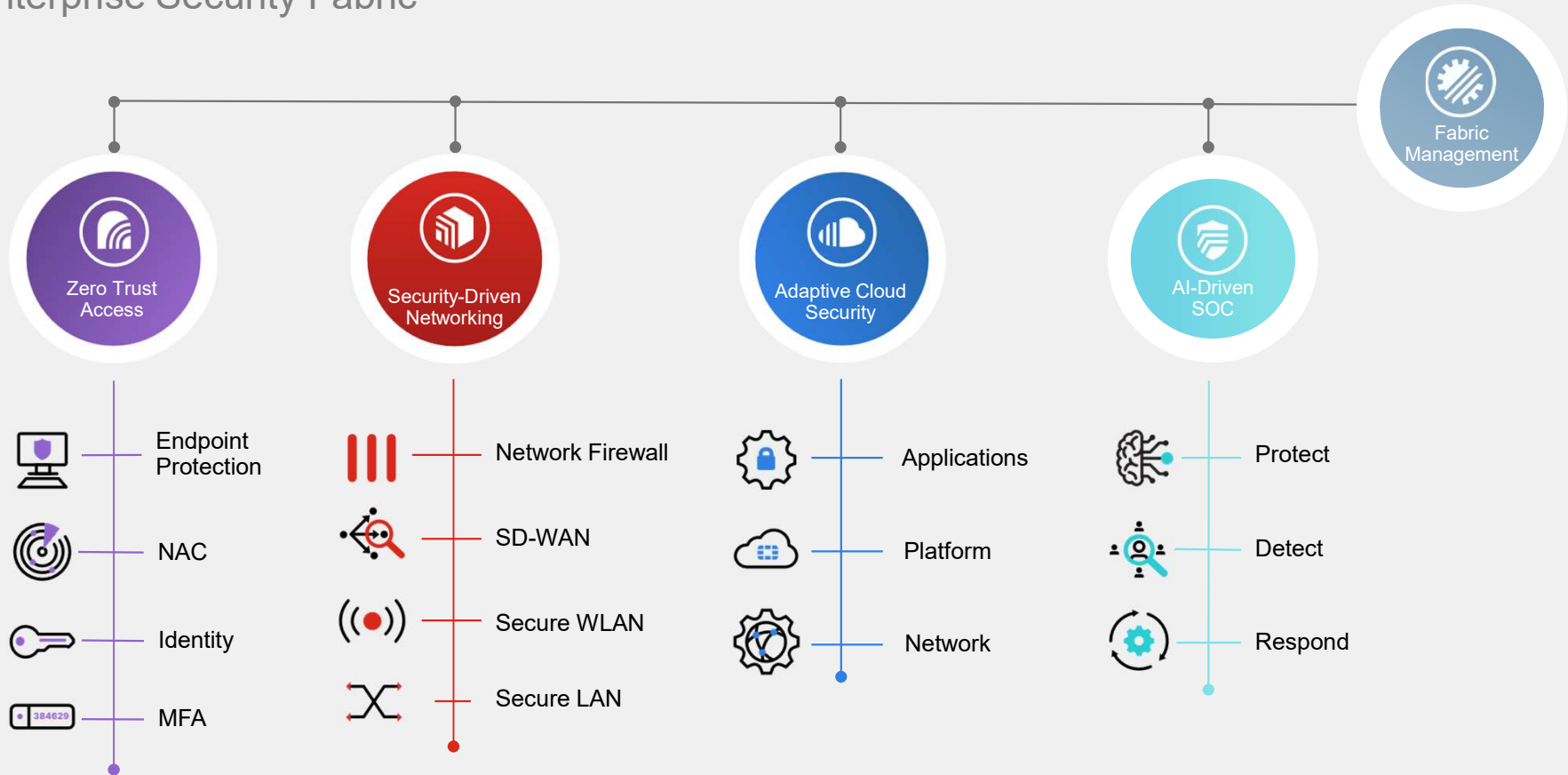
## AUTOMATIZADO

Operaciones y respuesta impulsadas por *Machine Learning* para operaciones eficientes y ágiles



# Plataforma Fortinet de Ciberseguridad

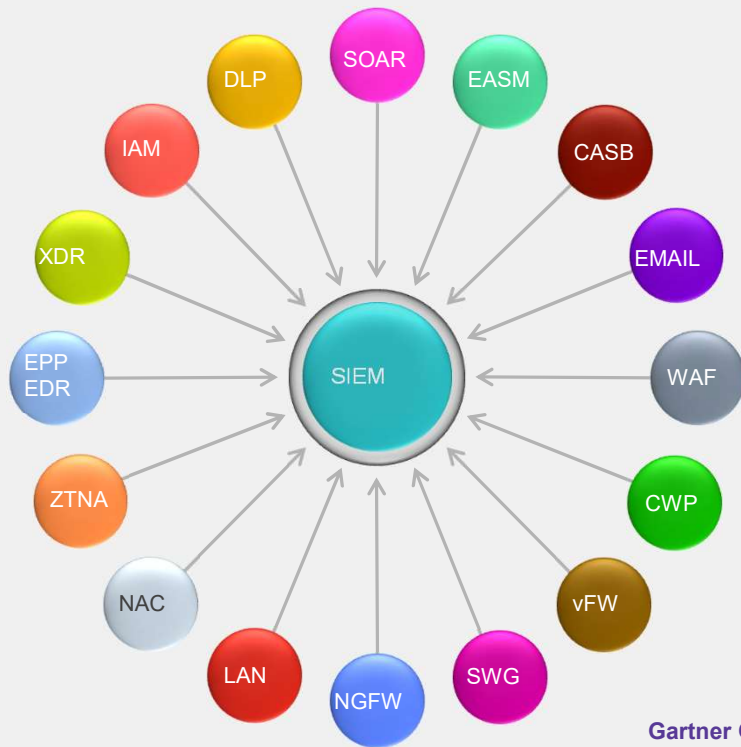
Enterprise Security Fabric



# Centralización de Controles y Transparencia en la seguridad TI y TO

Gartner

Cyberseguridad con Soluciones puntuales

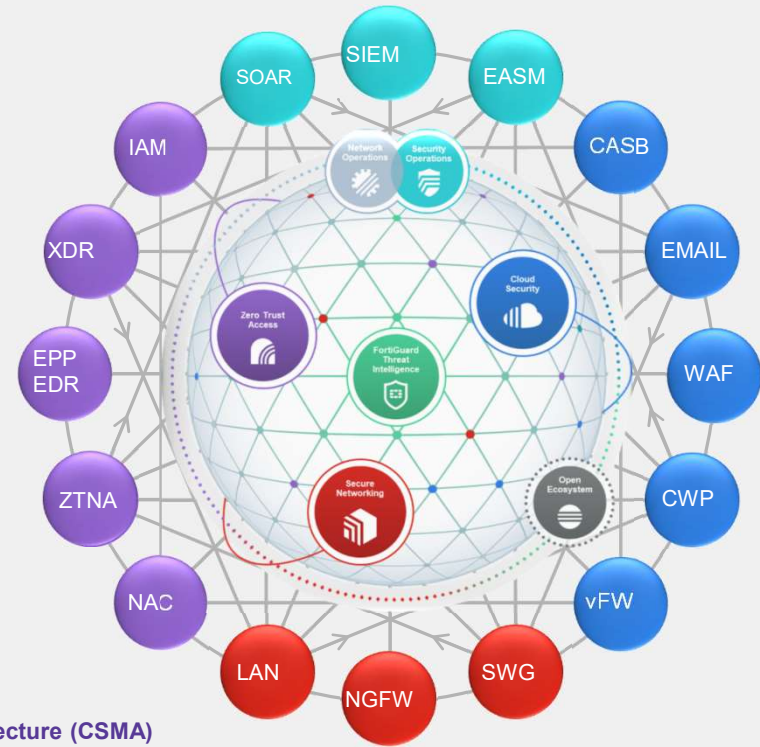


20 Vendors

Gartner Cybersecurity Mesh Architecture (CSMA)

FORTINET

Propuesta de Plataformas de Ciberseguridad



4-6 Platforms

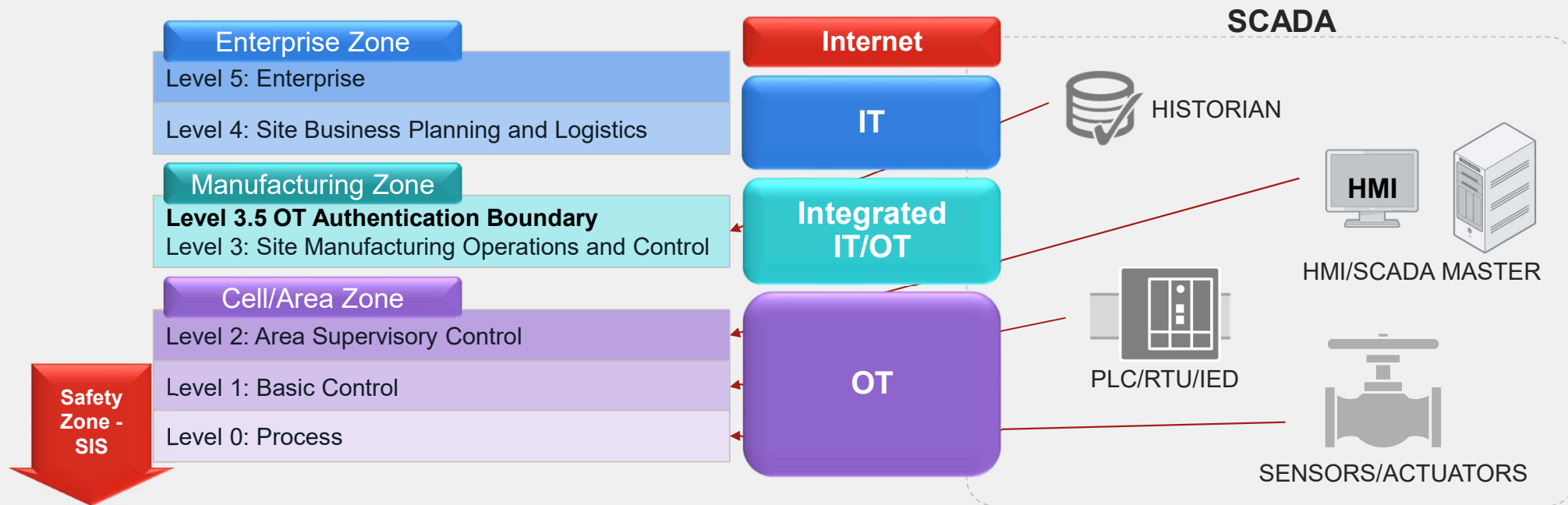


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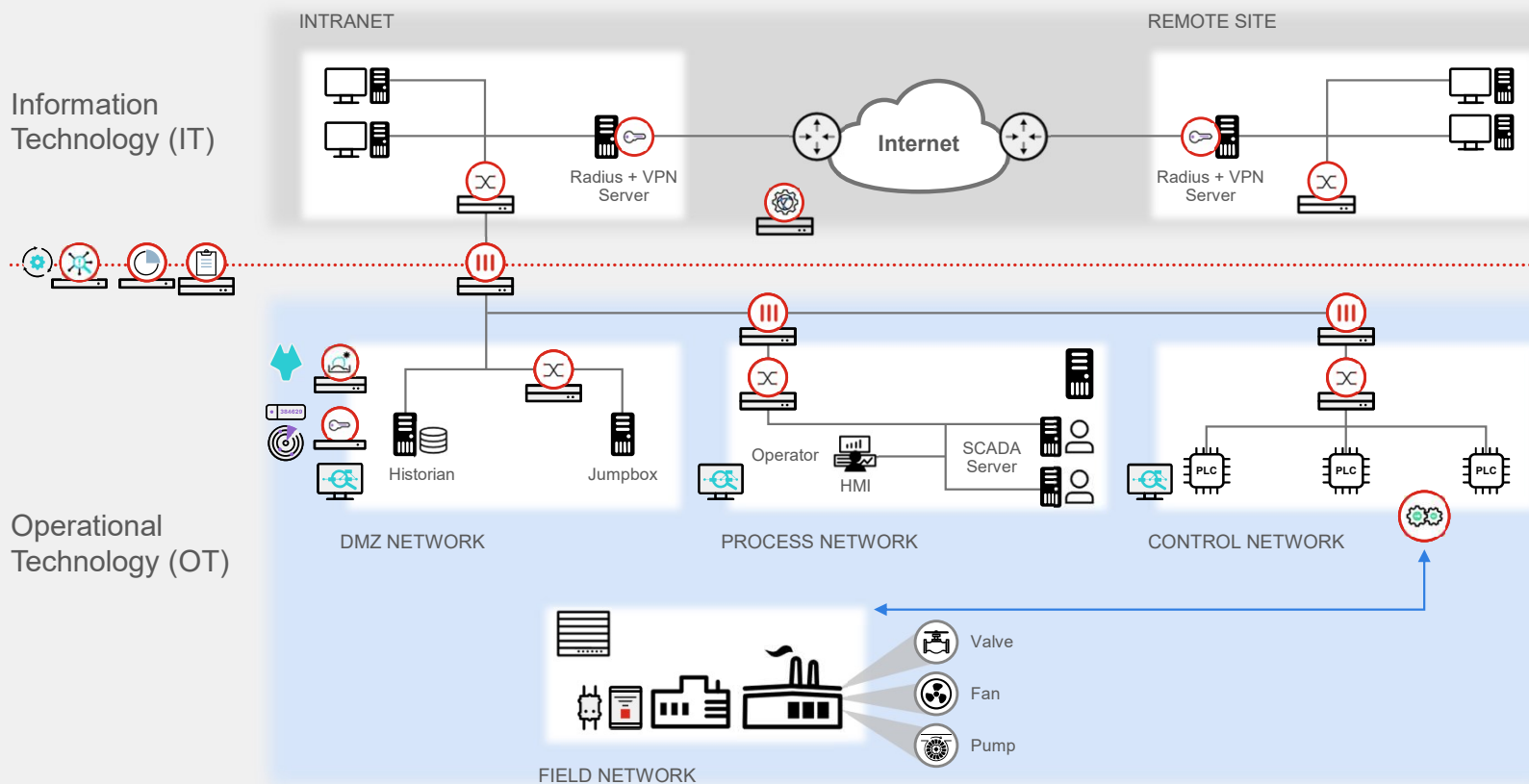
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# Modelo Purdue para Jerarquía de Control Industrial

- Marco estándar de la industria para la ciberseguridad de OT
- Segmenta los activos de OT en zonas y conductos de seguridad
- Aumento de los niveles de seguridad para mejorar la postura de seguridad
- Controles de seguridad validados para proteger los activos de OT



# Casos de Uso Típicos – Defensa en Profundidad



Zonas y conductos

Conectividad remota segura

Visibilidad profunda de OT

Control de acceso basado en roles

Asegurar endpoints críticos

Centralizar la gestión de seguridad

Amenaza Persistente Avanzada



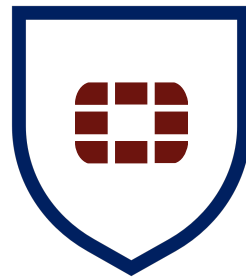
# Soluciones Fortinet Específicas para OT

## Hardware Especializado



- Firewalls robustecido para ambientes industriales
- Switches robustecido para ambientes industriales
- Puntos de acceso inalámbricos de uso exterior con evaluación IP

## Información Especializada



- Servicios de control industrial
- Protocolos OT específicos
- Vulnerabilidades específicas de OT
- 1800+ firmas IPS y Control de Aplicaciones
- Soporte a los principales fabricantes de ICS

## Equipo Especializado



- Soluciones referenciadas
- Profesionales experimentados para lo sector de OT
- Décadas en la industria
- Décadas de clientes

## Ecosistema



- Expandir la plataforma a través de la integración
- Integración de más de 400 ecosistemas de Security Fabric
- Estrechas integraciones con los principales socios de seguridad de OT





# La Mayor Cantidad de Vulnerabilidades y Aplicaciones Protegidas

## IPS for Industrial Systems

### 500+ OT/ICS Vulnerabilities Shielded (Schneider Electric Example)

- Schneider.ClearSCADA.OPF.File.Parsing.Out.of.Bounds.Array.Index (CVE-2014-0779)
- Schneider.ClearSCADA.Remote.Authentication.Bypass
- Schneider.Electric.Accutech.Manager.SQL.Injection
- Schneider.Electric.DTM.development.kit.Buffer.Overflow (CVE-2014-9200)
- Schneider.Electric.GP-Pro.EX.ParseAPI.Heap.Buffer.Overflow
- Schneider.Electric.InduSoftWebStudioAgent.Remote.Code.Execution (CVE-2015-7374)
- Schneider.Electric.Interactive.Graphical.SCADA.Buffer.Overflow (CVE-2013-0657)
- Schneider.Electric.OSF.Configuration.File.Buffer.Overflow (CVE-2014-0774)
- Schneider.Electric.Pelco.DSNVs.Rvctl.RVControl.Buffer.Overflow (CVE-2015-0982)
- Schneider.Electric.ProClima.Ab45.ocx.ActiveX.Access (CVE-2014-8511, CVE-2014-8512)
- Schneider.Electric.ProClima.MDraw30.ocx.ActiveX.Access (CVE-2014-8513, CVE-2014-9188)
- Schneider.Electric.ProClima.MetaDraw.Buffer.Overflow (CVE-2014-8514)
- Schneider.Electric.SCADA.Expert.ClearSCADA.XSS (CVE-2014-5411)
- Schneider.Electric.VAMPSET.CFG.File.Handling.Buffer.Overflow (CVE-2014-8390)
- Schneider.Modicon.M340.Password.Buffer.Overflow (CVE-2015-7937)
- Schneider.Quantum.Module.Backdoor.Access (CVE-2011-4859)
- Schneider.SCADA.Expert.ClearSCADA.Authentication.Bypass (CVE-2014-5412)
- SchneiderElectric.ProClima.F1BookView.Memory.Corruption (CVE-2015-7918, CVE-2015-8561)

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## Application Control for Industrial Systems

### 2,000 + Granular OT/ICS Application Controls (DNP3 Example)

- DNP3
- DNP3\_Abort.File
- DNP3\_Activate.Config
- DNP3\_Assign.Class
- DNP3\_Authenticate.File
- DNP3\_Authentication.Error
- DNP3\_Authentication.Request
- DNP3\_Close.File
- DNP3\_Cold.Restart
- DNP3\_Confirm
- DNP3\_Delay.Measurement
- DNP3\_Delete.File
- DNP3\_Direct.Operate
- DNP3\_Direct.Operate.Without.Ack
- DNP3\_Disable.Spontaneous.Messages
- DNP3\_Enable.Spontaneous.Messages
- DNP3\_Freeze.And.Clear
- DNP3\_Freeze.And.Clear.Without.Ack
- DNP3\_Freeze.With.Time
- DNP3\_Freeze.With.Time.Without.Ack
- DNP3\_Get.File.Info
- DNP3\_Immediate.Freeze
- DNP3\_Immediate.Freeze.Without.Ack
- DNP3\_Initialize.Application
- DNP3\_Initialize.Data
- DNP3\_Open.File
- DNP3\_Operate
- DNP3\_Read
- DNP3\_Record.Current.Time
- DNP3\_Response
- DNP3\_Save.Configuration
- DNP3\_Select
- DNP3\_Start.Application
- DNP3\_Stop.Application
- DNP3\_Unsolicited.Message
- DNP3\_Warm.Restart
- DNP3\_Write

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# Ecosistema y Alianzas Globales

Soluciones integradas para una amplia protección



## OT TECHNOLOGY PARTNERS

### Visibility and Threat Intelligence



### Operations, Orchestration Automation



### Other



## SOLUTION VENDORS AND SYSTEMS INTEGRATORS

### Control Vendors



### Global System Integration



### Other(s)





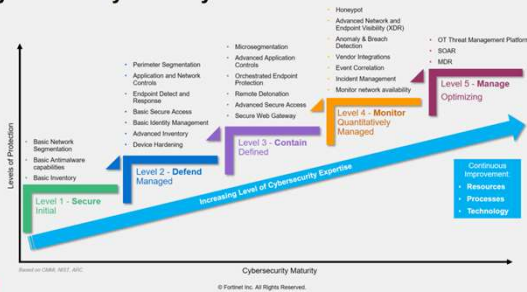
# Escala Madurez de Ciberseguridad de Fortinet



# Adaptados a la Jornada de Cada Organización

## 1. Iniciando la Jornada

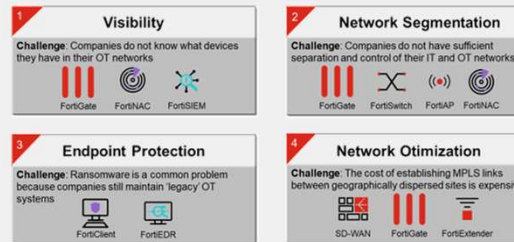
### Cybersecurity Maturity Levels



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## 2. Casos de Uso Específicos

### 4 Fortinet Use Cases to Protect OT



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## 3. Desafío de Cumplir con Marcos Regulatorios y/o Políticas Internas

**Effective Implementation of the NIST Cybersecurity Framework with Fortinet**  
(Companion Piece to "Security by Design: A Systems Road Map Approach")

**How to Use NERC-CIP: An Overview of the Standards and Their Deployment with Fortinet**  
(Companion piece to "Implementation Guide for Vendors and Integrators Working in NERC-CIP Environments")

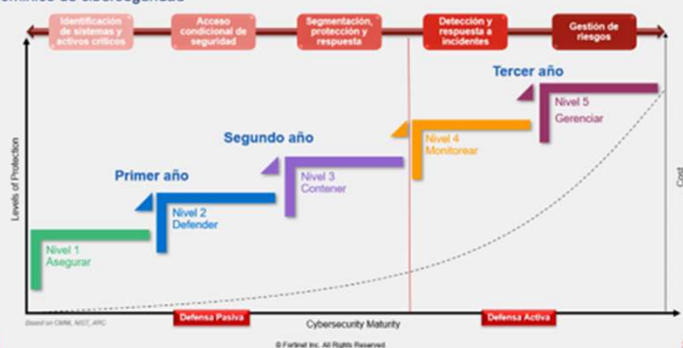
**Effective ICS Cybersecurity Using the IEC 62443 Standard**  
(Companion piece to "Managing ICS Security With IEC 62443")



# Modelo de Evaluación de Madurez Cibernética

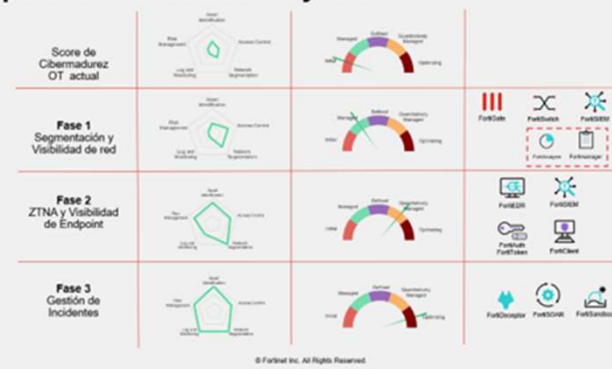
## Metodología Aplicada para Evaluar al Cliente

5 dominios de ciberseguridad



1

## Propuesta de Fases de Proyecto



4

## Metodología de Aplicación del Modelo de Madurez

Una herramienta de ventas para conquistar los "Quick wins"



2

## Estado de madurez cibernética de OT

Evaluación, Beneficios, Riesgos y Recomendaciones

Domain	Evaluation	Benefits	Risks	Recommendations
Seg. Prot. And Response	Segmentation between OT and IT is not enough to prevent a wider range of threats.	IT and OT segmentation.	Lateral movement, big broadcast domains, lack of proper segmentation inside OT network.	Establish perimeters inside the OT networks and use threat to filter packets between those perimeters.
Seg. Prot. And Response	Some level of protection using EPP on endpoints but exposed to unknown (zero day) attacks.	Better protection level for endpoint threats in OT environment.	Cyberattackers may launch attacks on legacy systems and will target those once the OT network is intruded, inability to detect modern and persistent threats.	Consider upgrading to an EDR solution for a more complete endpoint solution.
Log and Monitoring	No visibility on Events and Incidents in the OT Network.	N/A	Don't be able to identify and respond to threats.	Implement some level of log centralization for post-incident investigation.
Log and Monitoring	Good ability to deal with unknown threats.	Visibility on what is happening on the network, using an OT IDS (Sniff).	Without integration with other tools, there is no active or automated protection to make the OT environment more secure.	Integrate the OT IDS with other cybersecurity systems.
Access Control	Not enough, since there is no IT/OT segmentation.	Offer some protection to Internet attackers.	An IT workstation with a malware could compromise the OT systems. Other IT users and third party would be able to connect to OT systems directly.	Establish an OT perimeter with authentication and authorization.
Access Control	Use of jump host and the third party engineers cannot connect their notebooks on the OT network.	Good strategy to avoid external intrusion and malware.	Lack of authentication, authorization and audit to identify the actions of the users.	Establish a NAC solution for dynamic VLAN assignment, and integrate it to SCM for full visibility on user actions.
Asset Identification	Manual inventory for OT systems demands intensive human effort and the information may not be accurate.	Offer some level of information about OT assets and systems.	It's not possible to identify changes on OT assets and systems in a timely fashion.	Establish an automated inventory solution.
Asset Identification	Good strategy. Your company is able to identify potential vulnerabilities.	IT/OT segmentation based on protocols and its functions.	Lateral movement or lack of visibility inside the OT network.	Implement segmentation on the OT network based on OT protocols.
Risk Management	No Cybersecurity KPIs generated.	N/A	Unable to identify risks, compare the results and take ahead.	Use your cybersecurity systems already deployed to generate some cybersecurity information.
Risk Management	It's important to define a replicable methodology for risk assessment.	Minimal protection since this model is subjective and not replicable.	Can't engage and mitigate real or correct risks.	Establish a replicable and recurrent risk mitigation methodology.

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# 4. Un roadmap que los clientes usan internamente



<p>Today Status</p>			
<p><b>Phase 1</b> Zero Trust Network Access + Segmentation IT/OT</p>			
<p><b>Phase 2</b> Incident Management</p>			
<p><b>Phase 3</b> Persistent Advanced Threats Protection</p>			



# Soporte y Capacitación de OT

Apoyo a los Socios/Canales

## Partner Portal

### Operational Technology Solution Hub

LEARN

PROMOTE

SELL



Site Público

## Fundamentos

Fortinet NSE Training Institute

Library

Securing OT

15 módulos (~10-15 min cada)



NSE 7 OT Security 6.4. Self-Paced

OT Sales Training



Técnico



Comercial

[Security Driven Networking] Cybersecurity for Safe, Reliable, Secure Industrial Control Systems (ICS)



Fast Track

Recursos Adicionales: Capacitación OT



# OT Demo Room Dedicated at HQ



S#	Use Case
1	Secure Remote Access, Role-based Access Control, Single Sign-on, Multi-factor Authentication
2	Network Segmentation and Micro-segmentation
3	Asset Management, Asset & Network Visibility
4	Advanced Threat Protection, Vulnerability Management
5	Centralized Logging, Monitoring and Reporting, Risk & Compliance Management
6	Centralized Management



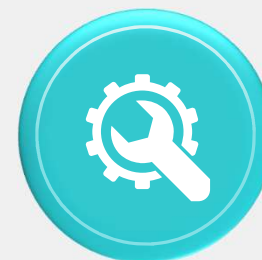


# Sumario

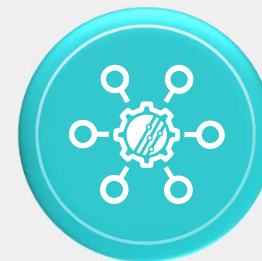
- Las redes OT están evolucionando debido a una variedad de presiones
  - OT tiene presiones y demandas similares y diferentes a las de TI
  - OT está reconociendo la necesidad de ciberseguridad en todo su entorno
- Fortinet es un proveedor de seguridad probado con soluciones para entornos de TI y OT
  - Amplia experiencia en tecnología operacional e infraestructura crítica desde 2004
  - Experiencia en convergencia de TI / OT, mercado emergente
- Fortinet tiene soluciones maduras, sólidas alianzas
  - Enfoque basado en un marco de referencia para tecnología operacional
  - Enfoque de consultoría con aliados y dentro de los procesos de Fortinet



Visibilidad



Control



Agilidad





**¡¡Nos mantenemos en contacto!!**

**Tecnología de Seguridad para  
Proteger la Tecnología de Operación**

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Business Development Manager  
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**¡Gracias!**

